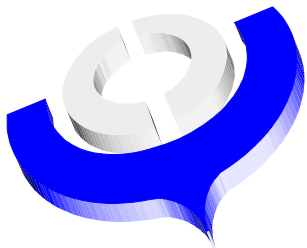




WCO Columbus Programme

**US - Morocco Transshipment
Conference**

Tangier – May 2008





CONTENT

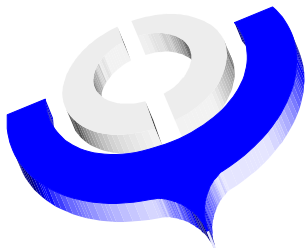
- **Overview of Progress**
- **Global Findings and Development Needs**
- **Columbus support**



Columbus



- **151 Countries Agreed to implement**
- **106 Diagnostic Missions Between Jan 2006 an June 2008 (Supported by Members + World Bank, IADB, CIDA, SIDA, OSCE, ADB, EDC.**
- **Governments of Australia, Canada Denmark, Finland, France, Ireland Italy, Japan, the Netherlands, New Zealand, Norway, South Africa, Sweden, UK, USA**

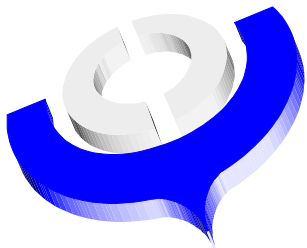




GLOBAL EMERGING FINDINGS



- Customs is firstly a national asset with international responsibilities
- **Will to change, not always backed politically**
- **Competing priorities not resolved**
- **Confusion between compliance and facilitation. (General lack of compliance culture)**

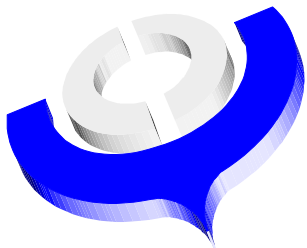




EMERGING FINDINGS



- Many of the quick wins have been met. Focus has been on clearance times and fewer stops. Corresponding modern controls have not been implemented in parallel i.e. **approval, audit and anti smuggling**
- **Trade relationship sometimes consultative but largely confrontational. Lack of understanding of trade requirements**
- Trade not ready for change (particularly SME's)

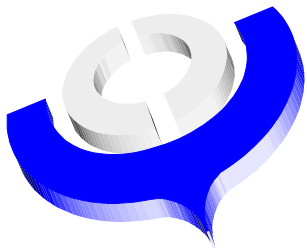




EMERGING FINDINGS



- **Risk assessment and analysis but little risk management**
- **Traditional Customs skills eroded**
- **Under use of computerization, functionality not exploited. Business requirement not specified correctly**
- **NII (Scanners) relatively common but revenue targeted**

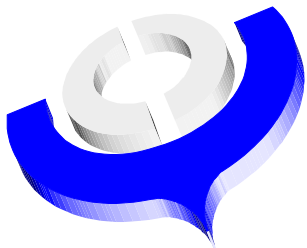




EMERGING FINDINGS

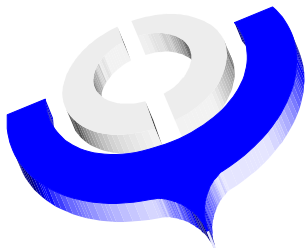


- Lack of management skills in organizational development
 - they know what to do but not how.
- **Lack of specialist business skills**
 - e.g. contracting, IT scoping, programme/project management
- In some organizations, lack of technical knowledge at middle management level





Emerging View of Development need





Customs ECONOMIC ROLE

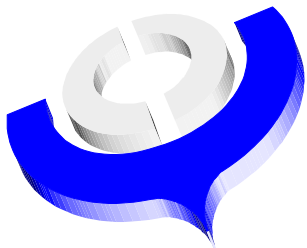


○ Trade management

- To facilitate compliant trade
- To protect compliant trade
- To support a climate of inward investment

○ Market Access

- To ensure that Customs processes do not impair competition

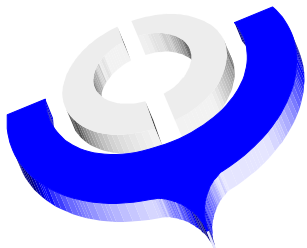




Customs ECONOMIC ROLE



- **Social Protection**
 - To contribute to the provision of a secure, healthy environment which safeguards the economy and attract investment and tourism
- **Revenue collection**
 - To fairly administer a modern tax collection base
 - To maximize the revenue yield required by government
- **Statistic Collection**
 - To provide accurate statistical information on which economic policy can be based

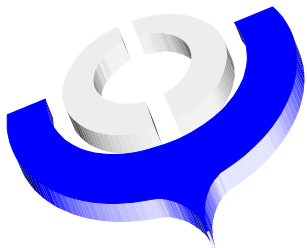




Summary



- Countries which are self sufficient
- Countries which need training and technical assistance
- Countries that need to develop new functions
- Countries that need fundamental reform

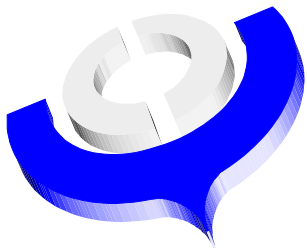


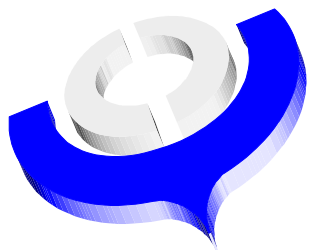
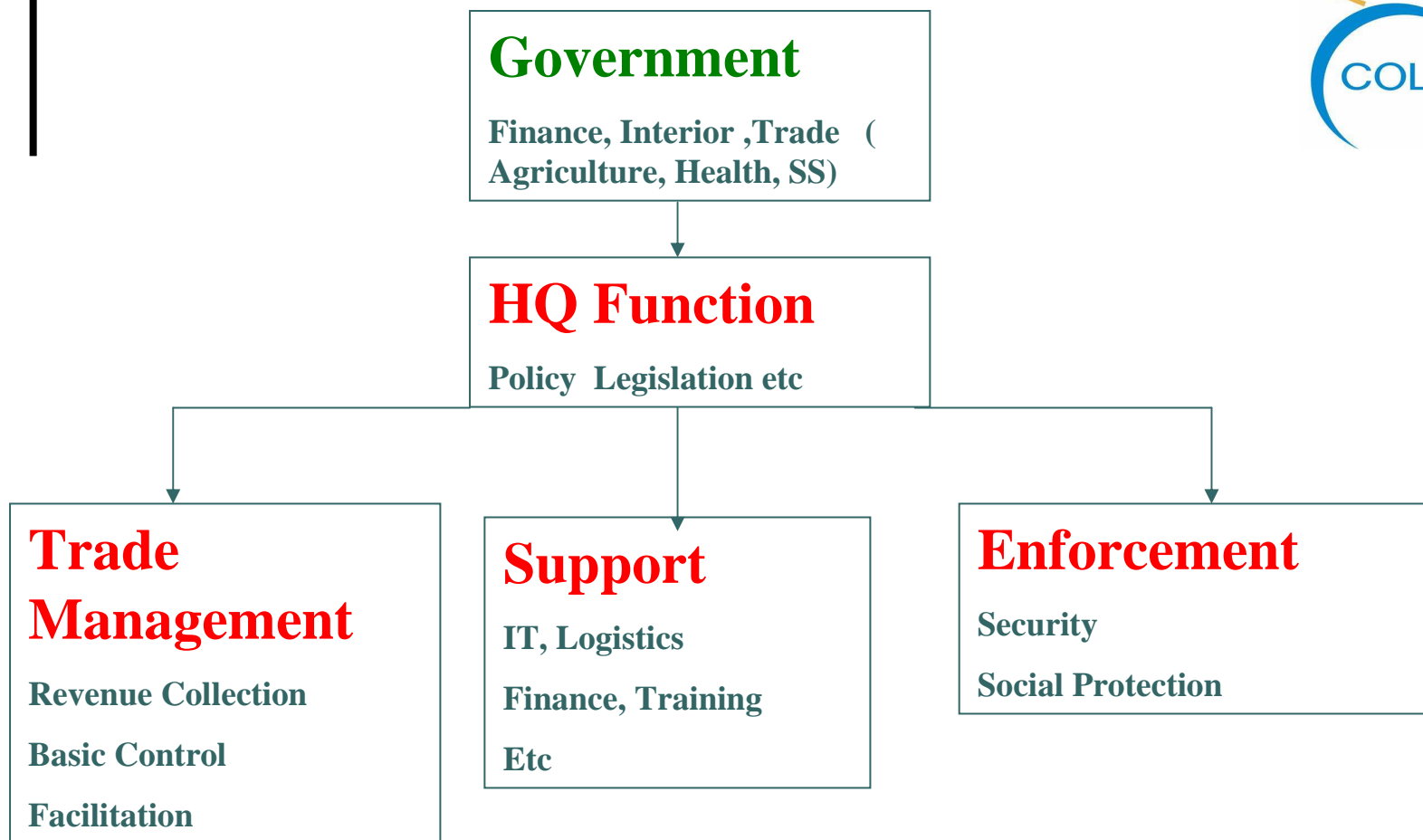


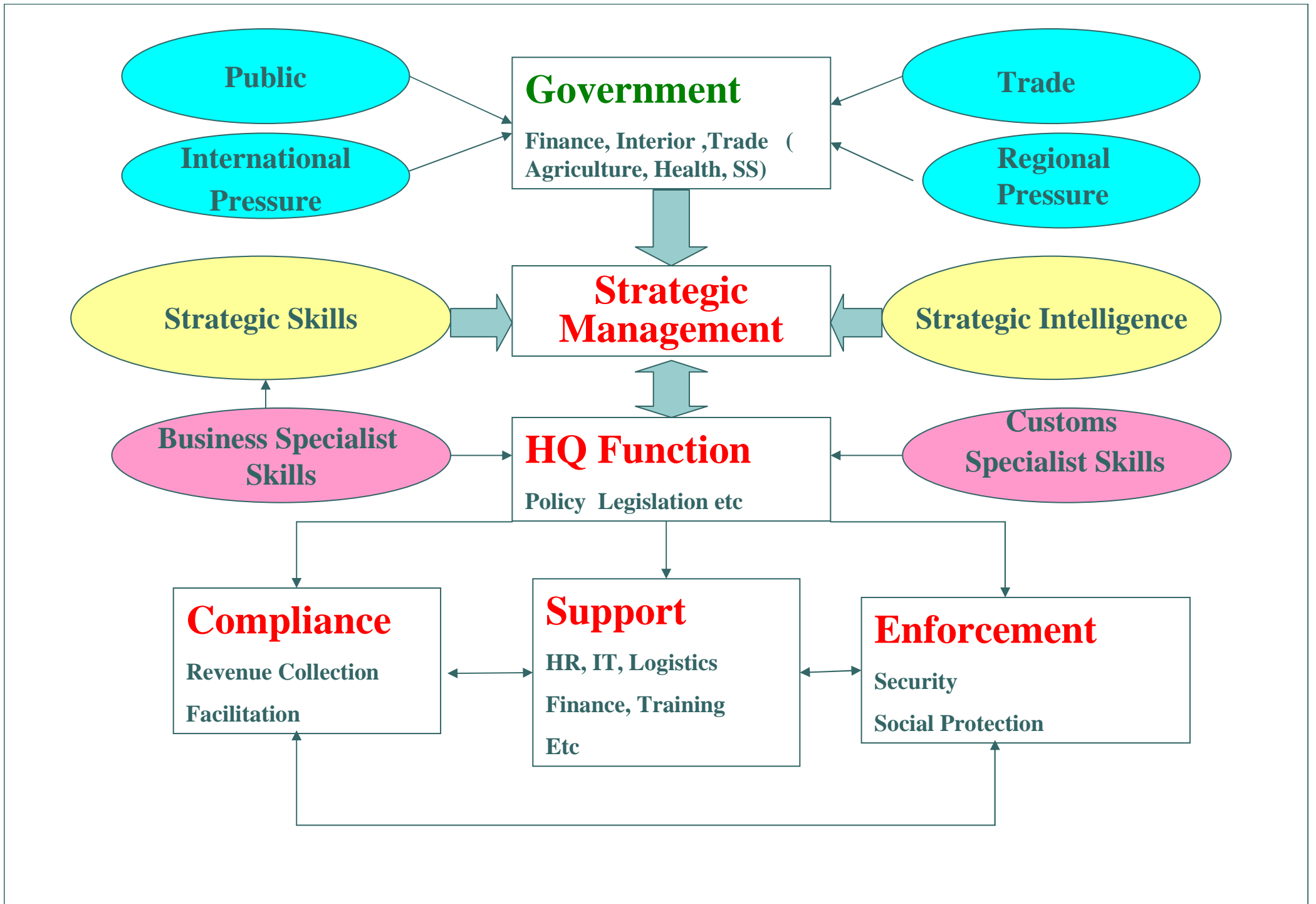
Summary



- Countries which are self sufficient **16%**
- Countries which need training and technical assistance **11%**
- Countries that need to develop new functions **22%**
- Countries that need fundamental reform **51%**





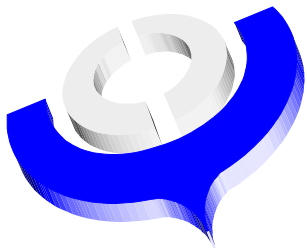




Columbus Phase 2



- **60 Countries have moved into Phase 2 implementation**
- **3 Regions, EAC, ECOWAS, and SACU**
- **Columbus programme being extended to non members through OCO and CCLEC**

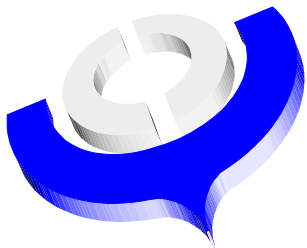




WCO Support



- *to establish a strategy and management structure for customs development Programme*
- *to grant political support*
- *to help the members in their efforts to obtain sustainable funding*
- *to manage the projects and achieve the technical deliverables*
- Targeted advisory missions

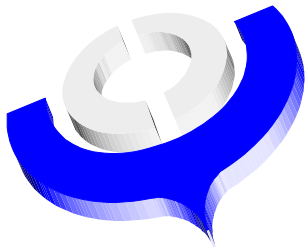




Implementation



- **60 Members in Phase 2 Supported by**
 - Ministerial meetings
 - Facilitated Management planning events
 - Programme and project planning
 - Project review
 - Costing and estimation
 - SAFE Action Planning
 - Developing relationships with trade
 - Risk management advice
 - Single window advice
 - Time release studies
 - NII Acquisition
 - IT acquisition





Thanks for your attention!

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